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GEORGE W. BUSH  
PRESIDENTIAL CENTER

# Annual Report

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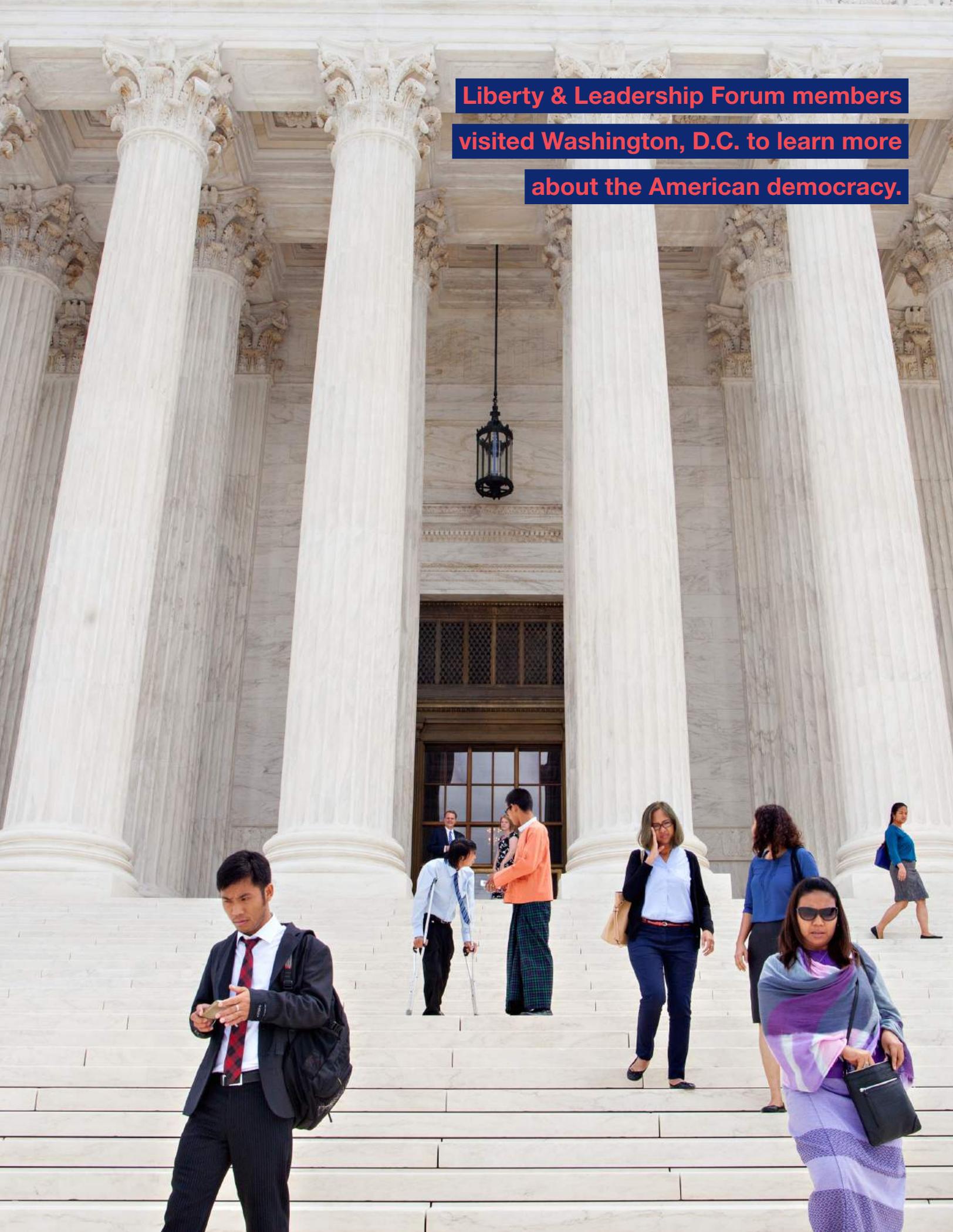
2015



**THANK YOU FOR YOUR COMMITMENT  
AND DEDICATION TO THE  
GEORGE W. BUSH PRESIDENTIAL CENTER.  
YOUR SUPPORT ENABLES US TO ENGAGE  
COMMUNITIES IN THE UNITED STATES  
AND AROUND THE WORLD BY DEVELOPING  
LEADERS, ADVANCING POLICY, AND  
TAKING ACTION TO SOLVE TODAY'S MOST  
PRESSING CHALLENGES.**

*George W. Bush*      *Laura Bush*





**Liberty & Leadership Forum members  
visited Washington, D.C. to learn more  
about the American democracy.**



Dear Friends,

It's exciting to write to you as the new President and CEO of the George W. Bush Presidential Center. Since its inception, I have been actively engaged and invested in the important work of

the Bush Institute, and a frequent visitor to the Dallas treasure, the George W. Bush Presidential Library and Museum. I'm proud to have been selected by President and Mrs. Bush and the board to lead this important organization, and grateful to Secretary Margaret Spellings. She made a profound impact over the past three years and I am humbled to succeed her.

The Bush Center is a young institution that has already accomplished impressive results through an impactful mission: Engaging in communities in the United States and around the world by developing leaders, advancing policy, and taking action to solve today's most pressing challenges.

Our mission is one everyone can support, no matter your background or political affiliation. President Bush said it best at Whitehall Palace in 2003: "We believe in open societies ordered by moral conviction. We believe in private markets, humanized by compassionate government. We believe in economies that reward effort, communities that protect the weak, and the duty of nations to respect the dignity and the rights of all."

With those principles as our inspiration, the Bush Center accomplishes its mission through its three Impact Centers: *Domestic Excellence*, *Global Leadership*, and our *Engagement Agenda*.

The following recaps the highlights of our very busy and productive year.

#### DOMESTIC EXCELLENCE

- Launched the Veteran Employment Transition (VET) Roadmap, which is being used by military and veterans organizations nationwide to assist thousands of post-9/11 veterans as they transition from military to civilian life.
- Advocated for free market policies that strengthen our North American economy through the launch of our North American Scorecard, a comprehensive measurement of competitiveness.
- Partnered with nationally recognized nonprofits, universities, and experts to transform how school districts attract and retain effective principals in an effort to ensure that every American child graduates from high school prepared for college or a good job.
- Graduated a class of Presidential Leadership Scholars, a unique partnership between the Bush Center and the presidential centers of Presidents George H.W. Bush, Lyndon B. Johnson, and William J. Clinton that develops leaders from diverse backgrounds who are committed to harnessing inspiration and knowledge to transform their communities.

#### GLOBAL LEADERSHIP

- Highlighted ideas, innovations, and partnerships that improve the lives of women and girls globally, including

our Women's Initiative Fellowship, which develops female leaders in the Middle East and North Africa.

- Hosted freedom advocates, including His Holiness the 14th Dalai Lama, to expose more people to the importance of advocating for free societies around the world.
- Equipped young leaders from Burma with the knowledge and skills they need to lead in a country where a transformation to democracy is occurring.
- Screened more than 200,000 women in Africa against cervical and breast cancer through our Pink Ribbon Red Ribbon affiliate.

#### ENGAGEMENT AGENDA

- Hosted 250,000 visitors to the world-class Bush Presidential Library and Museum. Our guests experienced history through interactive exhibits and through the eyes of the 43rd President of the United States.
- Launched our Engage program, a public event series that brings informative and entertaining speakers and ideas to the Bush Center.

And that's just the beginning. There is tremendous momentum to capitalize on, and I am energized by the opportunities ahead.

So if you believe, as I do, that this consequential work is critical for our Nation and our world, my request of you is simple. Join us and follow us on social media and share our news, become a Bush Center member, attend one of our many public Engage events, become a regular subscriber to *The Catalyst: A Journal of Ideas from the Bush Institute*, bring your friends and family to experience the museum, dine with us at Café 43, explore our Native Texas Park, or consider financial support to sustain the work ahead.

We look forward to continuing the work started by President and Mrs. Bush while they were in the White House and undertaking new work inspired by them.

It is an honor to be a part of this great organization as we boldly pursue our mission here at home and around the world.

All the best,  
Kenneth Hersh



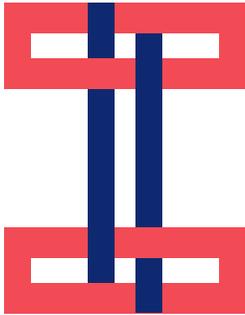
**KENNETH HERSH**

*President and CEO, George W. Bush Presidential Center*

“We believe in  
ordered by mo  
We believe in p  
humanized by  
governm

open societies  
ral conviction.  
private markets,  
compassionate  
ment...”

- PRESIDENT GEORGE W. BUSH



Imagine getting the chance to engage with and learn from former presidents. What an invaluable experience – leaders of our Nation bestowing their wisdom to champions of positive change in our communities, country, and the world.

To face society's greatest challenges with action, the presidential centers of George W. Bush, William J. Clinton, George H.W. Bush, and Lyndon B. Johnson partnered to create the Presidential Leadership Scholars program. Led by the best minds in leadership studies, this executive-style education program sharpens participants' skills through an unprecedented interactive exploration of effective leadership principles.

The first class of 60 Scholars gathered in February at George Washington's Mount Vernon for the program's Opening Session. Over the course of several months, the Scholars traveled to each participating presidential center and learned from former presidents, key administration officials, and a vibrant network of peers and faculty – all providing priceless insight on how they can make a greater impact in their communities.

During the program, Scholars work on a Personal Leadership Project aimed at improving the civic or social good by addressing a problem or need in a community, profession, or organization. Each project pairs Scholars' existing knowledge and experience with the skills and competencies learned throughout the program to produce exceptional results.

The inaugural class graduated in July at the Bush Center in Dallas. Scholar Jake Harriman was selected by his peers to introduce both President George W. Bush and President Bill Clinton, who made remarks and congratulated the Scholars. Mark Cuban was also

featured during the Moody Foundation conversation at the ceremony and gave Scholars advice on leadership and success in the 21st century.

### THE INAUGURAL CLASS IN 2015

Both Scholars and those they work with on a regular basis saw significant improvements in the Scholars' understanding and implementation of essential leadership skills across the four key dimensions of vision and communication, decision making, influence and persuasion, and coalition building.

## 100%

All 60 participants strongly recommend the program to others; the program's net promoter score is an unparalleled 100.

## 80%

Eighty percent of Scholars reported significant growth in their belief in what they can accomplish as leaders for social change.

## 86%

Eighty-six percent of Scholars were significantly more inspired to achieve more in improving society.

## 85%

Eighty-five percent of Scholars said their leadership abilities had grown significantly.

### SPOTLIGHT: PLS SCHOLAR, DARON ROBERTS

Through the Presidential Leadership Scholars program, Daron Roberts used his Personal Leadership Project to help create Captains Academy, a joint effort with Austin Independent School District to provide leadership training to high school varsity captains. The training addressed the lack of consistent development programs in the areas of effective communications, human intelligence, and decision making for high school student athletes. Today, AISD and the Center for Sports Leadership and Innovation have signed a memorandum of understanding that will enable participants to undergo three days of training. In queue, the program will include two additional districts.



**PLS Scholar Daron Roberts at a  
Presidential Leadership Scholars  
session in Dallas.**

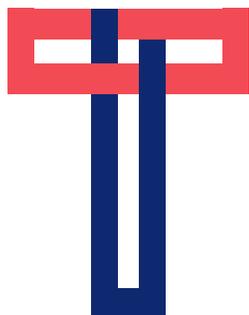


“Investments in the success of women are investments that pay off. When women everywhere have access to education, better health care, and growing opportunities, every boy and every girl will know that they have a bright future.”

- Mrs. Laura Bush



## FEATURE : 2 GLOBAL WOMEN'S NETWORK



The Bush Center envisions a world where all children have access to education, women are living healthy, vibrant lives, and the economic life of countries is spurred by the active inclusion of women.

The 2015 Global Women's Network spotlighted ideas, innovations, and partnerships that are making this dream a reality. Partnering with tech industry pioneers Facebook and Google, the event brought together 250 guests from 20 countries, including First Ladies, private and public sector leaders, and the next generation of innovators, to showcase effective solutions to improve the lives of women and girls globally.

The Summit was filled with engaging conversation on the undeniable impact women have on their communities. First Lady Michelle Obama joined Mrs. Laura Bush via teleconference for a conversation about the unique platform of First Ladies to make a difference. President George W. Bush announced that Pink Ribbon Red Ribbon, a partnership to catalyze the global community to reduce deaths from cervical and breast cancer, would become an independent 501(c)(3) organization. Panel discussions throughout the day focused on proven interventions and investments in women that lead to greater stability and prosperity in countries around the world.

### ONABA PAYAB

The Global Women's Network opened with a fascinating conversation between Mrs. Bush and Mrs. Obama, moderated by an impressive young Afghan woman named Onaba Payab.

Onaba, the valedictorian of her 2014 class at the American University of Afghanistan, is a living testament to both the progress of women and success of education in post-9/11 Afghanistan. Now pursuing a master's degree in public health, Onaba works tirelessly to promote education and economic rights for all women in her country. At the event, Onaba shared her thoughts about the progress Afghan women have made, the struggles they still face, and what she hopes will be a bright future for all women in her country.

*“When I meet young Afghan women like Onaba, I am struck by their courage, their resilience, and their hope for a better future.”* - MRS. LAURA BUSH

*“Their words of encouragement meant that we were not forgotten.”*

- PHYOE PHYOE AUNG



At the inaugural Liberty and Leadership Forum graduation in May 2015, two chairs stood noticeably empty. Phyoe Phyoe Aung, a member of the program, was imprisoned in her home country of

Burma (Myanmar). Her crime? Peacefully advocating for education reform. Her husband, Lin Htet Naing, was in hiding from police. Upon hearing the news, President and Mrs. Bush issued a statement citing concerns about their arrest and well-being.

Lin Htet Naing was later arrested and charged, and Phyoe Phyoe spent just over 12 months in prison. In November 2015, the citizens of Burma voted overwhelmingly to end decades of oppressive military rule. Roughly four months later, all prisoners of conscience were freed, including Phyoe Phyoe Aung and Lin Htet Naing.

Today, Phyoe Phyoe Aung and Lin Htet Naing dream of living under a thriving democracy. When asked about their time in prison and what the conditions were like, both detailed sickness due to unclean water.

What got them through the darkest hours of prison? Phyoe Phyoe Aung and Lin Htet Naing say their fellow Forum participants were very supportive as they visited with news of the outside world. During one such visit, Phyoe Phyoe received a letter from President and Mrs. Bush. “When I read the letter I felt overwhelming happiness,” remarked Phyoe Phyoe. “Their words of encouragement





**Phyoe Phyoe Aung and husband,**

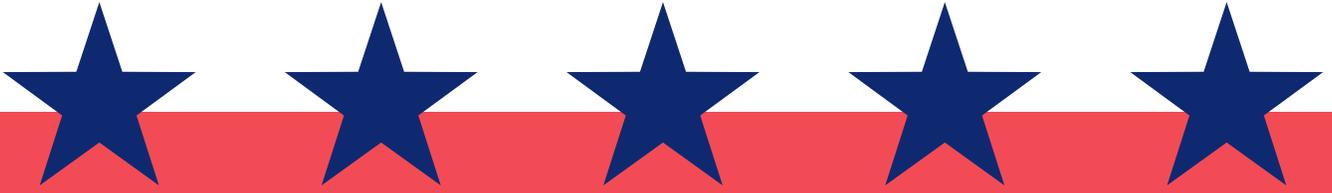
**Lin Htet Naing, meet with**

**President and Mrs. Bush at the**

**Bush Center.**

meant that we were not forgotten. It showed that I mattered and the world knew about our suffering.”

The Bush Institute’s Liberty and Leadership Forum is an innovative, yearlong educational and training program that equips young leaders with the knowledge and skills they need to succeed during a democratic transition. The goals of the 115-hour program are to foster democratic currents, cultivate networks of individuals unified around a common vision, and prepare men and women for increased leadership in countries where transitions to freedom are gaining momentum.



# Year in Review



*2015 Highlights*



## MAR 21 – OCT 4

### *Baseball: America's Presidents, America's Pastime*

*Baseball: America's Presidents, America's Pastime* explored American history through the close relationship between baseball and our Nation's Presidents.

The exhibit used baseball-related documents and artifacts from its archives as well as from other presidential libraries, and also drew from the National Baseball Hall of Fame and Museum in Cooperstown, New York, and other collections.

# 1

SPECIAL  
EXHIBITS



*“Baseball isn’t just the stats. As much as anything else, baseball is the style of Willie Mays, or the determination of Hank Aaron, or the endurance of a Mickey Mantle, the discipline of Carl Yastrzemski, the drive of Eddie Mathews, the reliability of a Kaline or a Morgan, the grace of a DiMaggio, the kindness of a Harmon Killebrew, and the class of Stan Musial, the courage of a Jackie Robinson, or the heroism of Lou Gehrig. My hope for the game is that these qualities will never be lost.”*

- PRESIDENT GEORGE W. BUSH





## NOV 19 – JAN 3

### *Holidays at the Bush Center 2015*

*A Season of Stories: Christmas at the White House 2003* was the third in an annual series, which follows chronologically each year and gives visitors a glimpse of original White House decorations and behind-the-scenes photographs and video from the archives of the Bush Administration.

To accompany the special exhibit, the Bush Center hosted a number of holiday programs, including weekly choir performances in Freedom Hall, an Engage conversation with former White House social secretaries and a pastry chef, children's craft workshops, a theatrical performance of *The Billy Goats Gruff* by the Dallas Children's Opera, and the second annual "Deck the Halls" Black Friday event.



**"Just like the holidays,**

**great stories have a way of  
bringing families together."**

**- Mrs. Laura Bush**

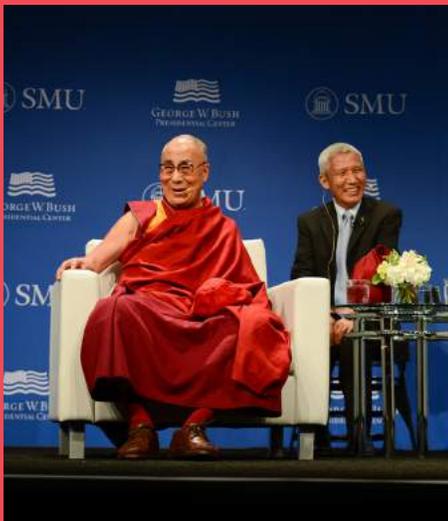
# 2

BUSH  
INSTITUTE

## DALAI LAMA

The Bush Center and SMU welcomed His Holiness the 14th Dalai Lama to Dallas on July 1, 2015, for “A Conversation with the Dalai Lama.”

The renowned spiritual leader of Tibet and Nobel laureate spoke to a sold-out crowd about his philosophy of compassion in a conversation with Cokie Roberts at SMU’s Moody Coliseum. The event was hosted by the Bush Center and SMU in conjunction with the World Affairs Council of Dallas/Fort Worth.



## WARRIOR OPEN & W100K

The Military Service Initiative (MSI) of the Bush Institute honors the service and sacrifice of all post-9/11 veterans by fostering a successful transition and reintegration from military service to civilian life – helping to improve their quality of life and maximize their leadership potential.

The Bush Institute hosts two Team 43 Sports events: the Warrior 100K, a high-endurance three-day bike ride; and the Warrior Open, a highly competitive Pro-Am golf tournament. Team 43 Sports is the ultimate

testament to the courage, commitment, and resilience of these warriors. These events highlight the importance of sports as part of the rehabilitation process for those injured on the front line and show that, in spite of severe injury and trauma, these men and women have found new ways to use their minds and bodies to achieve and surpass great goals.



## EMPLOYMENT ROADMAP

An estimated 200,000 post-9/11 veterans are unemployed, and more than one million servicemembers and their spouses will transition from the military over the next five years. Gaining employment is a critical element of a successful transition but can be challenging for veterans under 25, those without a four-year degree, minorities, women, and veterans with a non-directly transferrable technical skill set (i.e., combat arms).

To address this issue, MSI partnered with Deloitte and the U.S. Chamber of Commerce's Hiring Our Heroes (HOH) to release the Veteran Employment Transition (VET) Roadmap. The VET Roadmap presents chronological steps for veterans as they transition to post-military careers and provides reputable resources and services available to them. Similarly, the VET Roadmap can be helpful to employers seeking to establish veteran and military-friendly hiring programs. Through 2016, the Bush Institute will promote the adoption of the VET Roadmap as well as produce two additional Roadmaps designed for those serving in the National Reserve and Guard and military spouses.

## NORTH AMERICA SCORECARD

The Bush Institute's Economic Growth Initiative is developing a North America Policy Agenda for Global Competitiveness designed to enhance the competitive position of North America. One of the Policy Agenda's major components is the North America Competitiveness Scorecard.

Numerous organizations have analyzed the macro- and microeconomic variables that shape a country's competitiveness. The Bush Institute's North America Scorecard takes these indices and combines them into a single score for each country and benchmarks the North American group against other major trading groups or

countries. The result highlights areas – fiscal sustainability, indebtedness, enforceability of contracts, transparency of regulation, institutional integrity – where policy reforms in Canada, Mexico, or the U.S. could make the North American partnership still more competitive and able to innovate, attract investment, create jobs, and grow.

The scorecard represents a significant body of scholarship as to how to measure the openness, freedom, and competitiveness of an economy. Moreover, studies suggest that these three elements interact in producing sustained prosperity over time.

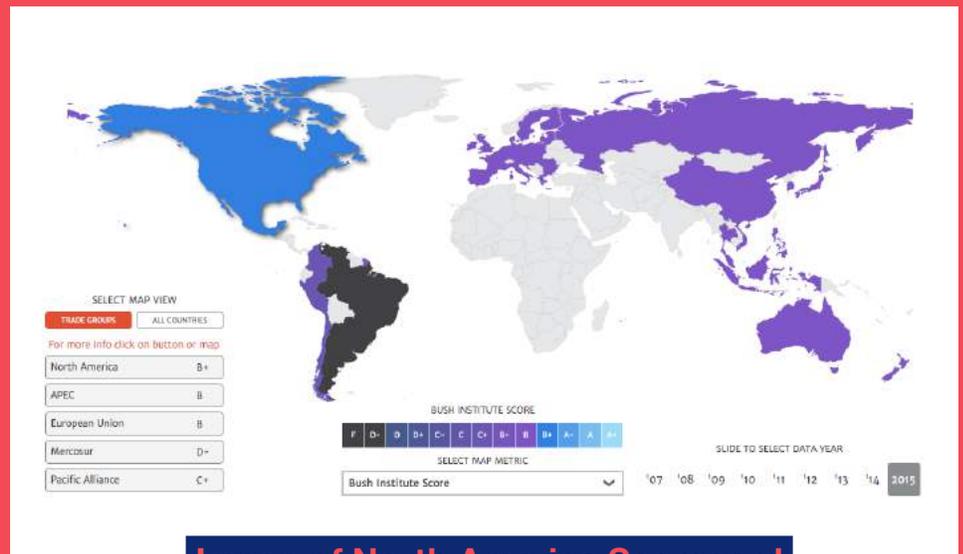


Image of North America Scorecard

*“Once a child learns to use a library, the doors to learning are always open. That is why the Laura Bush Foundation for America’s Libraries provides funds to some of our Nation’s neediest school libraries to add to and update their book and media collections.”*

– MRS. LAURA BUSH



**Mrs. Bush visited with students at Blackshear**

**Elementary Fine Arts Academy**



**THE LAURA BUSH FOUNDATION  
FOR AMERICA’S LIBRARIES**

Mrs. Bush visited Blackshear Elementary Fine Arts Academy in Austin to announce the 2015 library grants from The Laura Bush Foundation for America’s Libraries. She was proud to report that more than \$875,000 was distributed to 131 school libraries across the country.

The Laura Bush Foundation for America’s Libraries encourages students to develop a love of reading and learning. By providing funds to our Nation’s neediest schools, the Foundation has helped libraries extend, update, and diversify their book and print collections.

Since its founding in 2002, the Laura Bush Foundation for America’s Libraries has awarded more than \$12.5 million in grants to nearly 2,500 schools in all 50 states, as well as the District of Columbia, and some U.S. territories and military bases. Funds have helped purchase approximately 715,000 books and other reading materials for school libraries.

# 3

## ENGAGE

## ★Engage

The Engage public programming series launched in 2015 and brings authors, thought leaders, and innovators to the Bush Center.

Programming includes conversations with authors and luminaries, film screenings, previews of the George W. Bush Presidential Library and Museum's special exhibits, and exclusive social events.

A few of the year's highlights were: *Sneak Peek: ESPN's 30 for 30: First Pitch*; *Author Event with Karl Rove*; and *How Baseball Began and Expanded During the Civil War*.



# 4

ETCETERA

## THE 43 CLUB

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The Bush Center is dedicated to cultivating the next generation of leaders. In 2015, the Bush Center introduced the 43 Club, designed to unite young adults aged 21-43 around the values and work of the Bush Center. The 43 Club offers Dallas's young professionals the opportunity to attend premium events, including thought-provoking lectures, engaging discussions, social gatherings, and networking events.

Guests celebrated the April launch of the 43 Club with an elegant evening in the Bush Center's beautiful Freedom Hall, where they toured the galleries and heard from special guests President George W. Bush, Mrs. Laura Bush, and Jenna Bush Hager.

In October, the 43 Club enjoyed a starlit soiree in the Native Texas Park. Highlights of the Fall Party included remarks from Jenna Bush Hager and Bush Center President Margaret Spellings, musical entertainment from Jack Ingram, and an assortment of laid-back, barbecue-inspired bites.



“...We believe in  
reward effort, co  
protect the wea  
of nations to res  
and the rig

economies that  
communities that  
work, and the duty  
to respect the dignity  
and rights of all.”

- PRESIDENT GEORGE W. BUSH

# FINANCIALS

STATEMENTS OF FINANCIAL POSITION  
As of December 31 | Dollars in thousands

The 2015 and 2014 information presented below is derived from our audited financial statements. The excerpted information does not include the statement of cash flow or footnotes that are integral to a full presentation of the George W. Bush Foundation's financial position. A complete report of the Independent Auditors is available at our website, [www.bushcenter.org](http://www.bushcenter.org).

## ASSETS

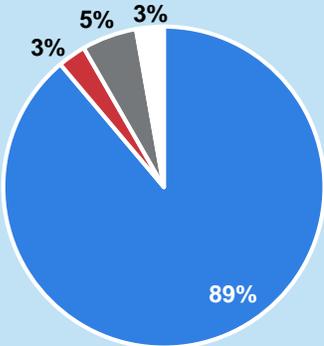
	2015	2014
CASH AND INVESTMENTS	\$ 117,619	\$ 102,166
CONTRIBUTIONS RECEIVABLE	33,932	51,948
OTHER RECEIVABLES	503	354
PREPAID EXPENSE	776	249
PROPERTY AND EQUIPMENT, NET	207,272	219,091
OTHER ASSETS	33,292	33,428
<b>TOTAL ASSETS</b>	<b>\$ 393,394</b>	<b>\$ 407,236</b>

## LIABILITIES AND NET ASSETS

ACCOUNTS PAYABLE AND ACCRUED EXPENSES	\$ 4,528	\$ 4,881
NET ASSETS	388,866	402,355
<b>TOTAL LIABILITIES AND NET ASSETS</b>	<b>\$ 393,394</b>	<b>\$ 407,236</b>

## 2015 SUMMARY

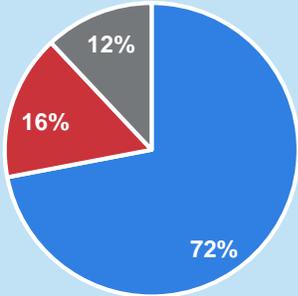
### REVENUES BY SOURCE



- Contributions - Gifts
- Contributions - From Endowments to Support Operations
- Presidential Center Operations, Net of Expenses
- Other Support and Direct Mail, Net of Expenses

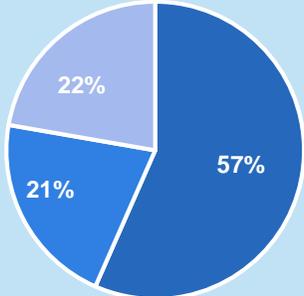
### EXPENDITURES

#### BY FUNCTION



- Program Services
- Fundraising
- Management and General

#### BY IMPACT CENTER



- Domestic Excellence
- Global Leadership
- Engagement Agenda

TO REVIEW OUR AUDITED FINANCIAL STATEMENTS AND IRS FORMS 990, PLEASE VISIT [WWW.BUSHCENTER.ORG](http://WWW.BUSHCENTER.ORG).

# STATEMENT OF ACTIVITIES

	2015		2014
<b>REVENUES</b>			
CONTRIBUTIONS – GIFTS	\$ 29,970	\$	58,974
CONTRIBUTIONS – FROM ENDOWMENTS	957		-
PRESIDENTIAL CENTER OPERATIONS, NET	1,864		1,864
OTHER SUPPORT AND DIRECT MAIL, NET	938		2,873
<b>TOTAL SUPPORT AND REVENUE</b>	<b>\$ 33,728</b>	<b>\$</b>	<b>63,711</b>

## EXPENSES

<b>PROGRAM SERVICES</b>			
CURRENT EXPENDITURES	\$ 18,968	\$	18,908
DEPRECIATION & OTHER NON-CASH CHARGES	8,414		7,576
SMU ENDOWMENT PLEDGE PAYMENT	6,718		6,775
<b>TOTAL PROGRAM SERVICES</b>	<b>\$ 34,100</b>	<b>\$</b>	<b>33,259</b>

<b>FUNDRAISING</b>			
CURRENT EXPENDITURES	\$ 4,358	\$	2,634
DEPRECIATION & OTHER NON-CASH CHARGES	2,181		2,493
<b>TOTAL FUNDRAISING</b>	<b>\$ 6,539</b>	<b>\$</b>	<b>5,127</b>

<b>MANAGEMENT AND GENERAL</b>			
CURRENT EXPENDITURES	\$ 3,173	\$	4,552
DEPRECIATION & OTHER NON-CASH CHARGES	3,405		3,417
<b>TOTAL MANAGEMENT AND GENERAL</b>	<b>\$ 6,578</b>	<b>\$</b>	<b>7,969</b>

## TOTAL EXPENSES

CURRENT EXPENDITURES	\$ 26,499	\$	26,094
DEPRECIATION, OTHER NON-CASH CHARGES/SMU PMT.	20,718		20,261
<b>TOTAL EXPENSES</b>	<b>\$ 47,217</b>	<b>\$</b>	<b>46,355</b>

<b>CHANGE IN ASSETS</b>			
<b>CHANGE IN NET ASSETS</b>	<b>(13,489)</b>		<b>17,355</b>
<b>NET ASSETS – BEGINNING OF YEAR</b>	<b>402,355</b>		<b>385,000</b>
<b>NET ASSETS – END OF YEAR</b>	<b>388,866</b>		<b>402,355</b>

**Many thanks to these individuals and organizations that support our work**

**saving and changing lives around the world.**

**BOARD OF DIRECTORS:**

Donald L. Evans, Chair  
Margaret Spellings, President  
Marvin P. Bush, Vice President and Treasurer  
Harriet Miers, Secretary  
John M. Angelo  
Laura Bush  
Bill Hickey  
Ray L. Hunt  
Mark Langdale  
Jeanne L. Phillips  
Caren Prothro  
Craig R. Stapleton  
Larry D. Thompson  
R. Gerald Turner

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**ORGANIZATION NAMES:**

7-Eleven, Inc.  
Abbott  
Acadian Companies  
Allie Beth Allman & Associates  
American Airlines Charity Golf  
American Cancer Society  
AT&T  
Axxess Technology Solutions  
Bandon Dunes L.P.  
The Bank of America Charitable Foundation, Inc.  
Bass Foundation  
Bell Helicopter, a Textron Company  
Bill & Melinda Gates Foundation  
BNSF Railway Foundation  
The Boucher Group  
Bristol-Myers Squibb Foundation  
Bull Creek Management, LLC  
Caris Foundation  
CDC Foundation  
CFP Foundation  
Cisco Systems, Inc.  
Clayton Williams Energy, Inc.  
ClubCorp

CME Group Foundation  
The Crain Foundation  
Deloitte LLP  
Dick's Sporting Goods  
Dollar General Literacy Foundation  
E.L. and Thelma Gaylord Foundation  
Embrey Family Foundation  
Emergent BioSolutions  
Encore Live, LLC  
Energi Insurance Services, Inc.  
Esping Family Foundation  
ESPN, Inc.  
Estee Lauder Corporation  
ExxonMobil Corporation  
Facebook, Inc.  
FedEx Corporation  
Fisher House Foundation, Inc.  
The Fondren Foundation  
Gas Monkey Foundation  
GE Africa  
Genesco Sports  
Gooding & Co.  
The Hamill Foundation  
Hamon Charitable Foundation  
The Harold W. McGraw, Jr. Family Foundation  
The Hersh Foundation  
Highland Capital Management  
Hilton Worldwide, Inc.  
The Home Depot Foundation  
ICAP North America Inc.  
Impala Asset Management  
Insurance Industry Charitable Foundation, Inc.  
Intel  
Interstate Batteries, Inc.  
JCPenney Company, Inc.  
John Templeton Foundation  
JPMorgan Chase  
Katherine C. Carmody Charitable Trust  
KBBO Group  
Keste

Kickapoo Springs Foundation  
La Quinta Inns & Suites  
Lakeshore Foundation  
Major League Baseball  
Marucci Sports, LLC.  
Mastercut Tool Corp.  
McCormick Foundation  
The Miles Foundation  
The Moody Foundation  
The Morris Foundation  
National Breast Cancer Foundation, Inc.  
NRG Energy  
Oceanic Heritage Foundation  
ORIX Foundation  
Palantir Technologies, Inc.  
PATH  
Penske Foundation, Inc.  
Peter G. Peterson Foundation  
Pfizer Inc.  
Premier Transportation Services, LLC  
The Prudential Foundation  
Qiagen Inc.  
The Real Estate Council & The Real Estate Council Foundation  
The Royal Family of Saudi Arabia  
Sage & Dice Foundation  
Sammons Enterprises, Inc.  
Sewell Automotive Companies  
Showcall  
Sid W. Richardson Foundation  
Southern Botanical  
TaylorMade-Adidas Golf  
Thompson & Knight Foundation & Thompson & Knight LLP  
Trek Bicycle Corporation  
UBS Financial Services, Inc.  
USAA  
Veritex Community Bank  
The Vestcor Companies, Inc.  
Victory Healthcare  
Walmart Foundation  
The William Stamps Farish Fund  
Zotec Partners

